

Berylls Profit Radar Data Entry Sheet

Business Name	Scope: Strategic Busines	Scope: Strategic Business Unit (defined market, customers,)	
Contact Details			
Name	Last Name	E-Mail Address	

If you have any questions or want to submit the finished document, feel free to contact

Dr. Christopher Brüggemann (Christopher.brueggemann@berylls.com)

Felix Scheb (felix.scheb@berylls.com)

Competitive Position			
Market Share	The share of served market sales (by value) for your business in this year.		
[in %]	Sense check: The sum of Market Share (this business) and Market Share (Top 3 businesses) must less than or equal to 100%		
FY2023	FY2022	FY2021	
Market Share Top 3 Competitors	The combined market share of the three largest competitors (excluding		
[in %]	this business) in this year.		
	Sense Check: The sum of Market Share (this business) and Market Share		
	(Top 3 businesses) must be less than or equal to 100%.		
FY2023	FY2022	FY2021	
Relative Perceived Quality	The quality of the goods or services re	elative to your main competitors	
[between -50 and +50]	taking product, service and image factors into consideration. The rating is		
[on a scale of -50 to +50, where 0 implies equal quality.		
	Sense check: value must be between -50 and +50		
FY2023	FY2022	FY2021	
Relative Perceived Price	Enter the relative prices of your busin	ess relative to competitors given an	
	Enter the relative prices of your busin average market price of 100. E.g. enter		
Relative Perceived Price [between -50 and +200]	average market price of 100. E.g. ente	er 105 if your price is 5% higher than	
	average market price of 100. E.g. enter the average and 95 if your price is 5%	er 105 if your price is 5% higher than lower than the average.	
	average market price of 100. E.g. ente	er 105 if your price is 5% higher than lower than the average.	
[between -50 and +200]	average market price of 100. E.g. enter the average and 95 if your price is 5% Sense check: Value must be betweer	er 105 if your price is 5% higher than lower than the average. 150 and 200.	
[between -50 and +200]	average market price of 100. E.g. enter the average and 95 if your price is 5% Sense check: Value must be betweer	er 105 if your price is 5% higher than lower than the average. a 50 and 200. FY2021	
[between -50 and +200] FY2023	average market price of 100. E.g. enter the average and 95 if your price is 5% Sense check: Value must be betweer FY2022	er 105 if your price is 5% higher than lower than the average. 50 and 200. FY2021 'step change' new products	
[between -50 and +200] FY2023 % Sales New Product	average market price of 100. E.g. enter the average and 95 if your price is 5% Sense check: Value must be between FY2022 The percentage of sales derived from	er 105 if your price is 5% higher than lower than the average. 150 and 200. FY2021 'step change' new products ts must offer a new function to an	
[between -50 and +200] FY2023 % Sales New Product	average market price of 100. E.g. enter the average and 95 if your price is 5% Sense check: Value must be between FY2022 The percentage of sales derived from introduced in the last 3 years. Produce	er 105 if your price is 5% higher than lower than the average. 150 and 200. FY2021 'step change' new products ts must offer a new function to an to a new market (and not just a new	
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[between -50 and +200] FY2023 % Sales New Product	average market price of 100. E.g. enter the average and 95 if your price is 5% Sense check: Value must be between FY2022 The percentage of sales derived from introduced in the last 3 years. Product existing market or an existing product size/recipe/pack format). They are off	er 105 if your price is 5% higher than lower than the average. a 50 and 200. FY2021 'step change' new products ts must offer a new function to an to a new market (and not just a new ten characterized by relatively long other changes to operating facilities	
[between -50 and +200] FY2023 % Sales New Product	average market price of 100. E.g. enter the average and 95 if your price is 5% Sense check: Value must be between FY2022 The percentage of sales derived from introduced in the last 3 years. Product existing market or an existing product size/recipe/pack format). They are off gestation periods, major retooling or	er 105 if your price is 5% higher than lower than the average. 50 and 200. FY2021 'step change' new products ts must offer a new function to an to a new market (and not just a new een characterized by relatively long other changes to operating facilities rate product management.	
[between -50 and +200] FY2023 % Sales New Product	average market price of 100. E.g. enter the average and 95 if your price is 5% Sense check: Value must be between FY2022 The percentage of sales derived from introduced in the last 3 years. Product existing market or an existing product size/recipe/pack format). They are off gestation periods, major retooling or separate marketing budgets, or separate	er 105 if your price is 5% higher than lower than the average. a 50 and 200. FY2021 'step change' new products ts must offer a new function to an to a new market (and not just a new ten characterized by relatively long other changes to operating facilities rate product management.	
[between -50 and +200] FY2023 % Sales New Product [in %]	average market price of 100. E.g. enter the average and 95 if your price is 5% Sense check: Value must be between FY2022 The percentage of sales derived from introduced in the last 3 years. Produce existing market or an existing product size/recipe/pack format). They are off gestation periods, major retooling or separate marketing budgets, or separate Sense check: Value must be between	er 105 if your price is 5% higher than lower than the average. 50 and 200. FY2021 'step change' new products ts must offer a new function to an to a new market (and not just a new ten characterized by relatively long other changes to operating facilities rate product management. 0 and 100.	



IN COOPERATION WITH





Market environment		
Real Market Growth [in %]	The real (inflation-adjusted) average annual rate at which the market has grown (% p.a.)	
FY2023	FY2022	FY2021
Average Price Growth [in %]	The average annual percentage change in market prices (% p.a.)	
FY2023	FY2022	FY2021
Sales Direct to End Customer [in %]	The % of your sales made directly to end customers as opposed to resellers. End customers consume the product/service or incorporate it into their offering (immediate customers ay also be end customers or resellers). Sense check: Value must be between 0 and 100	
FY2023	FY2022	FY2021







Cost & Capital Structure			
Sales Revenue	Total revenue from sales of products	/services net of bad debts, normal	
[in m EUR]	discounts, and rebates (also referred		
[]	you use 'total cost' accounting, you o		
	providing there are not significant dif		
EV/2022			
FY2023	FY2022	FY2021	
Dunchasas			
Purchases	The cost of purchases of raw materials, energy and inbound freight.		
[in m EUR]	Purchases of ancillary products and services (waste disposal,		
	maintenance, travel, legal, rent, office supplies, etc.) are not a direct input		
	to what the customer buys – exclude	these here.	
FY2023	FY2022	FY2021	
Total Sales and Marketing Costs			
[in m EUR]			
	costs.		
FY2023	FY2022	FY2021	
Total Research and Development	The total costs incurred by this busin	ess related to future products and	
Costs	processes, plus R&D services purcha		
[in m EUR]	processes, plus had services purchased normoutside.		
FY2023	FY2022	FY2021	
112025	112022	112021	
General and Admin Costs	All agate valeted to general monogom	ant planning appaulting	
	All costs related to general managem		
[in m EUR]	controlling, HR, IT, procurement, lega		
	offices, supplies, utilities, outsourced services and relevant charges from		
	corporate HQ.		
FY2023	FY2022	FY2021	
EBIT	Earnings before interests and taxes (I		
[in m EUR]	sales minus purchases, operations, s		
	administration & other, before exceptional one-off items, financ		
	effects (also referred to as profit, operating profit, return, income)		
FY2023	FY2022	FY2021	
Accounts Receivable (net)	The average value of receivables over	r the year, net of allowances for bad	
[in m EUR]	debts, i.e. money invoiced to custom	ers but not yet received (also referred	
-	to as debtors). For all balance sheet	items, a year-average number is	
	preferred, but year-end numbers are acceptable if similar		
FY2023	FY2022	FY2021	
-			
NBV of Plant & Equipment	Fixed assets at gross book value min	us accumulated depreciation	
[in m EUR]	Fixed assets at gross book value minus accumulated depreciation.		
FY2023	FY2022	FY2021	
112023			
Not conital amplexed (average			
Net capital employed (average	Working capital plus fixed assets at net book value, plus any other trading		
investment)	assets/liabilities, that are a normal part of doing business (i.e. operational in nature), 'Financial engineering' (e.g. goodwill, exceptional provisions,		
[in m EUR]			
etc.) should be eliminated so that investment corres			
FY2023	FY2022	FY2021	
112025			
112025			



